

BORGWARNER

Q1 2026 Highlights

Net Sales **\$3,533**

Adj. Operating Margin* Operating Margin
10.5% **9.5%**

Adj. Diluted EPS* Diluted EPS
\$1.24 **\$1.16**

2026 Full Year Guidance Net Sales[^]

~\$14,000 to \$14,300

Adj. Operating Margin*[^] Operating Margin[^]
~10.7% to 10.9% **~9.7% to 9.9%**

Adj. Diluted EPS*[^] Diluted EPS[^]
~\$5.00 to \$5.20 **~\$4.70 to \$4.87**

(\$ in millions excl. diluted EPS)

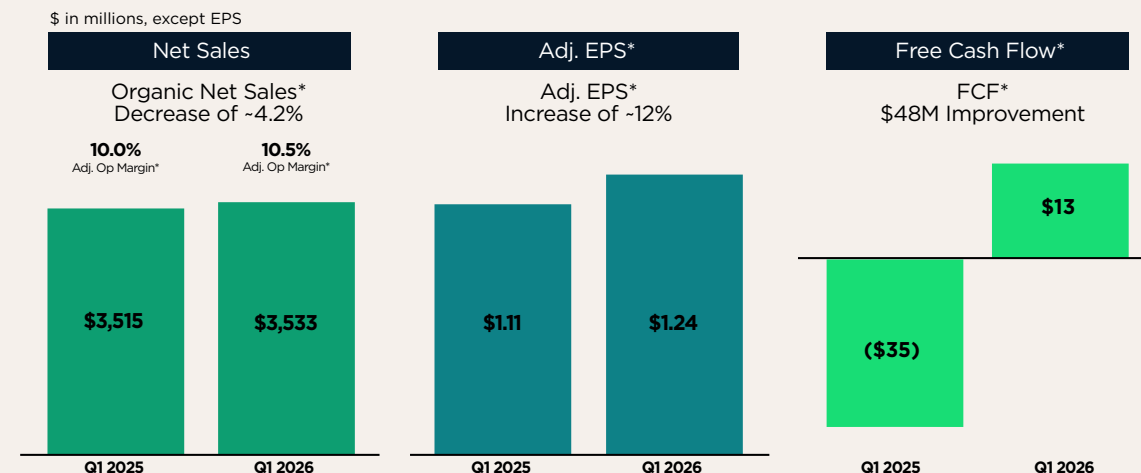
*Adj. operating margin, adj. diluted EPS and Free Cash Flow on this slide are non-US-GAAP measures.

[^]Denotes a forward-looking statement that is based on current expectations. Actual results may differ materially due to risks and uncertainties that include, among others: supply disruptions impacting us or our customers; the challenges associated with rapidly changing technologies, particularly as they relate to electric vehicles, and our ability to innovate in response; and the difficulty in forecasting demand for electric vehicles and our electric vehicles revenue growth.

A reconciliation to US GAAP and a more fulsome list of risks & uncertainties appear in the latest BorgWarner earnings release:

www.borgwarner.com/q1-2026-earnings.pdf

Solid Adj. Margin, Adj. EPS & Free Cash Flow Expansion; Awards Across Portfolio Support Future Profitable Growth



Awards Across Technology-Focused Portfolio



Turbochargers and Exhaust Gas Recirculation (EGR) Coolers

- Conquest awards with a major European commercial vehicle OEM for on-highway use



Engine, Machine, Power Module & BMS Controllers

- A seven-year program extension award with a world-leading off-highway manufacturer



Turbochargers

- Three program extension awards and one conquest award with a major European OEM



Dual Clutches (DCT) & Variable Cam Timing Systems (VCT)

- DCT award with a Chinese OEM for an SUV platform and a VCT conquest award with a Japanese OEM for a hybrid program



eMotors

- Three awards with Asian OEMs including two hybrid vehicle awards in China and one electric vehicle award in South Korea