

BorgWarner Showcases Products for Propulsion System Diversity at IAA Mobility 2025

- *Range-extender module enhances electric vehicle range and flexibility*
- *BorgWarner's torque management solutions offer a broad range of intelligent technologies for enhanced propulsion performance and efficiency*
- *Next-generation thermal modules combined with our heating technology ensure energy efficiency in hybrid and battery electric vehicles architectures*

Auburn Hills, Michigan, September 8, 2025 – BorgWarner unveils next-generation technologies for electric, hybrid and combustion vehicles at IAA Mobility 2025 in Munich. These include a range extender, the latest generation of inverters, eTurbo and eBooster solutions as well as advanced thermal management technology such as high-voltage heaters, integrated thermal modules, eCoolers and the high voltage eFan. The company also presents its torque management systems (TMS) portfolio, demonstrating its commitment to delivering cutting-edge solutions across propulsion systems.

“Our innovations support OEMs with scalable, efficient, and future-ready technologies,” said Dr. Paul Farrell, Chief Strategy Officer, BorgWarner Inc. “We continue to expand our portfolio to meet the growing demand for electrification while maintaining excellence across all propulsion systems.”

“These technologies are designed to help our customers achieve optimal performance, efficiency, and integration across a range of vehicle platforms,” said Harry Husted, Chief Technology Officer, BorgWarner Inc. “Our presence at IAA Mobility 2025 highlights BorgWarner’s leadership in propulsion system innovation.”

BorgWarner’s range extender module pairs with an internal combustion engine to increase electric vehicle range and flexibility without compromising emissions. The company’s

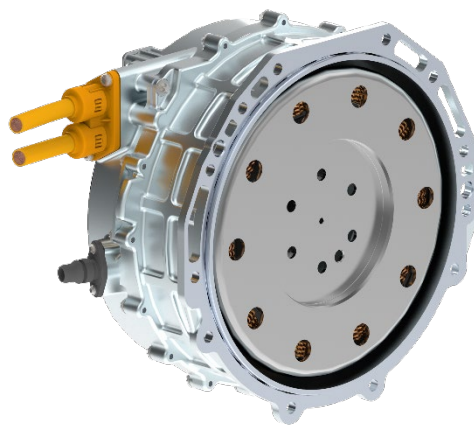
next-generation inverters and power electronics deliver higher power density and improved thermal performance, enabling more compact and efficient electric drive systems.

In drivetrain applications, BorgWarner's eTMS product lines consist of active systems tailored to improve the safety, handling and efficiency of the vehicle. The eTMS products include integrated control electronics and software that manage on-demand application of the torque to individual wheels, including slip control or decoupling of the drive module.

BorgWarner's thermal management solutions—including high voltage heaters, thermal modules, battery eCoolers, power electronics eCoolers and high voltage eFans—are engineered to maintain optimal operating temperatures across a range of propulsion system elements and cabins, ensuring safety, performance, and energy efficiency in all vehicle architectures.

About BorgWarner

For more than 130 years, BorgWarner has been a transformative global product leader bringing successful mobility innovation to market. With a focus on sustainability, we're helping to build a cleaner, healthier, safer future for all.



BorgWarner's range extender enhances electric vehicle range and flexibility

Forward Looking Statements: This release may contain forward-looking statements as contemplated by the 1995 Private Securities Litigation Reform Act that are based on management's current outlook, expectations, estimates and projections. Words such as "anticipates," "believes," "continues," "could," "designed," "effect," "estimates," "evaluates," "expects," "forecasts," "goal," "guidance," "initiative," "intends," "may," "outlook," "plans," "potential," "predicts," "project," "pursue," "seek," "should," "target," "when," "will," "would," and variations of such words and similar expressions are intended to identify such forward-looking statements. Further, all statements, other than statements of historical fact, contained or incorporated by reference in this release that we expect or anticipate will or may occur in the future

regarding our business strategy, goals, plans, references to future success and other such matters, are forward-looking statements. All forward-looking statements are based on assumptions and analyses made by us in light of our experience and our perception of historical trends, current conditions and expected future developments, as well as other factors we believe are appropriate under the circumstances. Forward-looking statements are not guarantees of performance, and the Company's actual results may differ materially from those expressed, projected or implied in or by the forward-looking statements.

You should not place undue reliance on these forward-looking statements, which speak only as of the date of this release. Forward-looking statements are subject to risks and uncertainties, many of which are difficult to predict and generally beyond our control, that could cause actual results to differ materially from those expressed, projected or implied in or by the forward-looking statements. These risks and uncertainties, among others, include: evolving legal, regulatory, and tax regimes; the supply disruptions impacting us or our customers, commodity availability and pricing, and an inability to achieve expected levels of recoverability in commercial negotiations with customers concerning these costs; competitive challenges from existing and new competitors, including original equipment manufacturer ("OEM") customers; the challenges associated with rapidly changing technologies, and our ability to innovate in response; the difficulty in forecasting demand for electric vehicles and our electric vehicles revenue growth; future changes in laws and regulations, including, by way of example, taxes and tariffs, in the countries in which we operate; potential disruptions in the global economy caused by wars or other geopolitical conflicts; the ability to identify targets and consummate acquisitions on acceptable terms; failure to realize the expected benefits of acquisitions on a timely basis; the possibility that our 2023 tax-free spin-off of our former Fuel Systems and Aftermarket segments into a separate publicly traded company will not achieve its intended benefits; the failure to promptly and effectively integrate acquired businesses; the potential for unknown or inestimable liabilities relating to the acquired businesses; impacts of our exit of the charging business; our dependence on automotive and truck production, which is highly cyclical and subject to disruptions; our reliance on major OEM customers; impacts of any future strikes involving any of our OEM customers and any actions such OEM customers take in response; fluctuations in interest rates and foreign currency exchange rates; our dependence on information systems; the uncertainty of the global economic environment; the uncertainty surrounding global trade policies including tariffs and export restrictions, and their impacts on the Company, its customers and suppliers and the economies in which the Company operates; the outcome of existing or any future legal proceedings, including litigation with respect to various claims, or governmental investigations, including related litigation; impacts from any potential future acquisition or disposition transactions; and the other risks, noted in reports that we file with the Securities and Exchange Commission, including Item 1A, "Risk Factors" in our most recently-filed Form 10-K and/or Quarterly Report on Form 10-Q. We do not undertake any obligation to update or announce publicly any updates to or revisions to any of the forward-looking statements in this release to reflect any change in our expectations or any change in events, conditions, circumstances, or assumptions underlying the statements.

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