BorgWarner Expectations
Our stated mission is to “to increase shareholder value by procuring goods, services and materials from a supply base which endows BW with a measurable competitive edge.” To support this mission, we intend to deal only with suppliers whose:

1) **Total cost** structure provides BorgWarner with a competitive advantage;

2) Organizations drive continuous **waste reduction** using a variety of statistical tools and problem solving approaches;

3) People remain current with **best practices** through educational and experiential development;

4) **Leaders** are fully engaged in their businesses and lead improvement efforts by example;

5) **Quality Systems** are exceptional and intended to drive defective parts per million (PPM) toward zero;

6) **Processes** are always under control -- including sub-suppliers’ processes;

7) **Operators** are fully trained, not only to operate their machinery, but recognize process shifts and react to them appropriately;

8) **Processes** are well documented and any changes follow an equally disciplined practice for communicating changes to us;

9) **Relationship** with us is based on the requirements detailed in our Supplier Manual as well as the contract or purchase order terms and conditions.

10) **Environmental Policies** support commercially reasonable efforts to minimize waste generation and energy consumption; reduce emission of greenhouse gasses; and maximize the use of recyclable, biodegradable, and non-toxic materials.